

2018-19				
	Budget £	Actual to 31st August 2018 £	Projected outturn £	Projected variance £
<b><u>OPERATING EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
Admin salaries	80,100	35,599	100,221	20,121
Technicians wages	84,240	33,211	85,096	856
Agency staff	31,400	0	34,171	2,771
	<b>195,740</b>	<b>68,810</b>	<b>219,489</b>	<b>23,749</b>
<b><u>Premises</u></b>				
Repair and Maintenance	60,000	21,489	98,749	38,749
Gas	23,500	7,333	24,890	1,390
Electricity	18,500	6,675	24,560	6,060
NNDR	36,140	36,494	36,494	354
Council Tax	1,400	1,457	1,457	57
Water Charges	510	343	500	-10
Fixtures and Fittings	15,000	556	4,950	-10,050
Cleaning Materials	1,200	1,028	1,778	578
General Insurance	5,800	0	5,800	0
	<b>162,050</b>	<b>75,375</b>	<b>199,178</b>	<b>37,128</b>
<b><u>Transport</u></b>				
Plant and Vehicles	3,000	0	4,340	1,340
Car Allowances/Subsistence	0	0		0
	<b>3,000</b>	<b>0</b>	<b>4,340</b>	<b>1,340</b>
<b><u>Supplies and Services</u></b>				
Plaques and Memorials	14,000	5,675	9,000	-5,000
Caskets and Urns	5,000	3,384	5,000	0
Books of Remembrance	2,000	1,553	2,000	0
Hire Of Equipment	7,000	6,506	7,000	0
Computer Costs	2,500	0	1,685	-815
Protective Clothing	2,000	598	1,500	-500
Office expenses	7,000	1,490	7,190	190
Subscriptions	1,550	664	900	-650
Analyst's Fees	1,150	1,145	1,145	-5
Medical Expenses	29,000	9,087	28,500	-500
Contractor Payments	45,300	11,774	47,096	1,796
Audit Fees	2,000	-2,100	1,700	-300
Training	500	0	500	0
Other Miscellaneous Expenses	100	1,061	2,000	1,900
Credit/Debit Card Transaction Charges	500	0	500	0
Employers liability insurance	1,515	0	1,515	0
	<b>121,115</b>	<b>40,837</b>	<b>117,231</b>	<b>-3,884</b>
<b><u>Support costs</u></b>				
Central Support costs	76,825	0	76,825	0
	<b>76,825</b>	<b>0</b>	<b>76,825</b>	<b>0</b>
<b>Total Operating Expenditure</b>	<b>558,730</b>	<b>185,022</b>	<b>617,062</b>	<b>58,332</b>
<b><u>OPERATING INCOME</u></b>				
Caskets and Urns	-6,000	-3,371	-6,050	-50
Plaques and Memorials	-19,000	-9,074	-22,435	-3,435

Cremation Fees	-970,000	-354,460	-986,010	-16,010
Books of Remembrance	-2,265	-1,716	-4,118	-1,853
Burial Fees	-55,000	-15,855	-54,648	352
Exhumation Fees	-980	-238	-571	409
Chapel Use	-10,700	-4,202	-10,085	615
Memorial permits	-9,370	-4,065	-9,756	-386
Mercury Abatement Income	0	0	-3,250	-3,250
Energy Savings	0	-51	-500	-500
Vending Sales	0	0		0
<b>Total Operating Income</b>	<b>-1,073,315</b>	<b>-393,032</b>	<b>-1,097,424</b>	<b>-24,109</b>
<b>Operating Surplus</b>	<b>-514,585</b>	<b>-208,010</b>	<b>-480,361</b>	<b>34,224</b>
Interest on Investments/ Balances	-3,500	0	-3,500	0
<b>Net contribution to/from Reserves</b>	<b>-518,085</b>	<b>-208,010</b>	<b>-483,861</b>	<b>34,224</b>
<b>General reserves B/F</b>	<b>1,669,707</b>		<b>1,669,707</b>	<b>0</b>
Contributions to/ from Revenue	518,085		483,861	-34,224
Capital expenditure charged to reserves				0
<b>General reserves C/F</b>	<b>2,187,792</b>		<b>2,153,568</b>	<b>-34,224</b>

## Appendix 2

### Comments

Additional costs due to maternity cover

Full time gardener and grass cutting

Includes £50k road resurfacing costs

Facultative Technologies maintenance agreement

Estimated 1,429 Cremations nb Fees increased wef 01/04/18 to £690 from £670